	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTALS	
Beginning Cash Balance	\$ 26,532	\$ 58,115		\$ 119,510	\$ 114,339		\$ 60,853			\$ 35,092	\$ 49,995		\$ 26,532	
Revenues:	Ψ 20,332	ψ 30,113	ψ 30,400	ψ 115,510	ψ 114,555	Ψ 130,107	Ψ 00,033	Ψ 40,303	Ψ 30,370 (	ψ 33,032	Ψ 40,000	Ψ 41,575	Ψ 20,332	
Contract Revenues	113,765	124.872	74,150	76,705	69,872	56,950	41,550	33,500	46.950	36,900	36,900	38,750	750.864	
Other Maintenance Income	9.250	9,250	9,250	9,250	9,250	9,250	9,250	9,250	9,250	9,250	9,250	9,250	111.000	
	139	9,250	1,034	1,255	1,201	1,367	639	514	321	368	525	437	8,409	
Other Income (Preject Management)	-		1,155.00	1,200	- 1,201	750	- 039	- 514	875	- 300	525	437	2,780	
Other Income (Project Management)		134.732					51.439						-	
Total Revenue	123,154	134,732	85,589	87,210	80,323	68,317	51,439	43,264	57,396	46,518	46,675	48,437	873,053	
Loans	-	-	-	-	-	-	50,000	5,000	10,000	5,000	-	-	70,000	ļ
CASH AVAILABLE	149,686	192,847	184,077	206,719	194,661	198,504	162,292	97,169	97,972	86,610	96,670	90,010	969,585	
Disbursements:														
Cost of Revenue	75,835	75,865	46,763	48,198	47,360	120,193	52,570	46,080	41,502	30,429	29,429	30,516	644,740	
Gross Profit	47,319	58,867	38,826	39,012	32,962	(51,876)	(1,131)	(2,816)	15,894	16,090	17,246	17,921	228,314	
General and Administrative:														
Accounting, Legal and Consulting	-	1,250	750	650	750	-	1,250	250	-	1,250	250	-	6,400	
Auto	450	450	450	450	450	450	450	450	450	450	450	450	5,400	
Bank Charges	75	75	175	75	75	175	75	75	175	75	75	175	1,300	
Insurances	1,615	1,615	2,340	1,615	1,615	2,340	1,615	1,615	2,340	1,615	1,615	2,340	22,280	
Wages	8,100	8,100	8,100	8,100	8,100	8,100	11,600	11,600	11,600	11,600	11,600	11,600	118,200	
Payroll Taxes	1,716	1,469	1,469	1,469	1,689	1,716	1,854	1,854	1,854	1,854	1,854	1,854	20,647	
Rent & Utilities	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	31,200	
Office Supplies & Expenses	250	250	250	250	250	250	250	250	250	250	250	250	3,000	
Depreciation	750	750	750	750	750	750	750	847	944	1,041	1,138	1,235	10,455	
Interest	156	150	144	138	132	126	120	354	367	402	415	384	2,887	
Miscellaneous	742	2,497	1,483	1,534	1,397	1,139	831	670	939	738	738	775	13,484	
TOTAL GENERAL EXPENSES	16,454	19,206	18,511	17,631	17,808	17,646	21,395	20,565	21,518	21,874	20,984	21,662	235,253	1
TOTAL EXPENSES	92,289	95,071	65,274	65,828	65,168	137,839	73,965	66,645	63,020	52,303	50,413	52,178	879,992	
NET INCOME BEFORE TAXES	30,865	39,661	20,315	21,381	15,154	(69,522)	(22,526)	(23,381)	(5,624)	(5,784)	(3,738)	(3,741)	(6,939)	
PROVISION FOR INCOME TAXES	-	-	-	27,252	-	-	(9,896)	-	-	(15,459)	-	(4,544)	(2,647)	
NET INCOME BEFORE TAXES	30,865	39,661	20,315	(5,871)	15,154	(69,522)	(12,630)	(23,381)	(5,624)	9,675	(3,738)	803	(4,292)	
Other Disbursements:														
Principal Loan Payments	32	38	44	50	56	62	68	795	804	813	5,822	5,831	14,415	<b></b>
Depreciation	(750)	(750)	(750)	(750)	(750)	(750)	(750)	(847)	(944)	(1,041)	(1,138)	(1,235)	(10,455)	ļ
Equipment, Financing Costs, etc.	-	-	-	-	-	500	35,000	-	-	-	-	-	35,500	ļ
Working Capital	-	-	-	-	-	-	15,000	-	-	-	-	-	15,000	
TOTAL OTHER DISBURSEMENTS	(718)	(712)	(706)	(700)	(694)	(188)	49,318	(52)	(140)	(228)	4,684	4,596	54,460	
CASH FLOW	31,583	40,373	21,021	(5,171)	15,848	(69,334)	(11,948)	(18,329)	4,516	14,903	(8,422)	(3,793)	11,248	

\$ 58.115	\$ 98.488	\$ 119.510 <b>\$</b>	114.339	\$ 130.187 \$	60.853	\$ 48.905	\$ 30.576	\$ 35.092	\$ 49.995	\$ 41.573	\$ 37.780	\$ 37,780	
\$ 30,113	¥ 30,400	Ψ 113,510 Ψ	114,000	Ψ 130,107 Ψ	00,000	<del>4</del> 40,505	ψ 30,370	ψ 33,032	Ψ 45,555	Ψ 41,575	Ψ 37,700	Ψ 37,700	
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IANIIADV	FERRUARY	MADCH	ADDU	MAY	HINE	IIII V	AUCUST	CEDTEMBED	OCTOBER	NOVEMBER	DECEMBER	TOTALC	
JANUART	FEDRUARI	WARCH	APRIL	WAT	JUNE	JULT	AUGUST	SEPTEMBER	OCTOBER	NOVEWBER	DECEMBER	IUIALS	
70 565	06 222	45 500	42.500	25 567	10.500	F FF0		0		0	0	200.404	
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0		0	0	U	133,000	23,445	17,525	11,500	0	0	0	185,470	
113,765	124,872	74,150	76,705	69,872	56,950	41,550	33,500	46,950	36,900	36,900	38,750	739,364	
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TS:													
11.792	14.011	7.394	6.906	5.780	0	0	0	0	0	0	0	45.883	
				·		5,444							
0	0		0	0	0	0	0	0	0	· · · · · · · · · · · · · · · · · · ·	0	0	
3.294	2.500		0	0	0	0	0	0	0	0	0	5.794	
					- 1,010	,	,	1,100				21,100	
19,742	21,167	12,049	12,098	10,972	40,104	20,097	16,397	12,948	5,996	5,996	6,297	183,863	
23,584	28,022	14,788	13,813	11,559	3,413	1,804	0	0	0	0	0	96,981	
12,176	12,176	12,176	13,579	13,579	13,579	14,238	14,238	15,066	15,683	15,683	16,469	168,640	
0	0	0	0	1,001	6,163	1,063	0	0	0	0	0	8,226	
5,334	4,250	0	958	0	0	0	0	0	0	0	0	10,542	
0	0	0	0	0	43,225	7,620	5,696	3,738	0	0	0	60,278	
44.004	44.440	00.004	00.050	00.400	00.070	04.700	10.000	40.004	45.000	45.000	40.400	044.007	
41,094	44,448	26,964	28,350	26,139	66,379	24,723	19,933	18,804	15,683	15,683	16,469	344,667	
		<del></del>											
2.250	0	0	0	0	0	0	0	0	0	0	0	2.250	
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7,500	5,250	5,250	5,250	7,250	7,500	5,250	5,250	5,250	5,250	5,250	5,250	69,500	
							-						
5,000	2,500	0	0	0	0	0	2,000	2,000	1,000	0	0	12,500	
0	0	0	0	0	3,709	0	0	0	0	0	0	3,709	
2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	
	0		0	0	0	0	0	0	0	0	0	0	
0	U	0	U I	O	0	U	0	0	U	U	U	0 1	
	JANUARY  72,565 28,650 0 12,550 0 113,765  TS:  11,792 4,656 0 3,294 0 19,742  23,584 12,176 0 5,334 0 41,094  41,094  2,250 5,250 0 0 0 7,500 5,000 0	JANUARY   FEBRUARY	JANUARY   FEBRUARY   MARCH	JANUARY   FEBRUARY   MARCH   APRIL	JANUARY   FEBRUARY   MARCH   APRIL   MAY	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST   SEPTEMBER	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST   SEPTEMBER   OCTOBER     72,565   86,022   45,500   42,500   35,567   10,500   5,550   0   0   0   0   0     28,650   28,650   28,650   28,650   31,950   31,950   31,950   33,500   33,500   35,400   0   0   0   0     12,550   10,000   0   2,255   0   0   0   0   0   0   0   0     12,550   10,000   0   2,255   0   0   0   0   0   0   0   0     113,765   124,872   74,150   76,705   69,872   56,550   41,550   33,500   46,950   38,900     111,782   14,011   7,394   6,506   5,780   0   0   0   0   0   0   0     4,656   4,656   4,656   5,182   5,192   5,192   5,444   5,444   5,761   5,906     0   0   0   0   0   0   0   0   0	JANUARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST   SEPTEMBER   OCTOBER   NOVEMBER	JANJARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST   SEPTEMBER   OCTOBER   NOVEMBER   DECEMBER	ANNJARY   FEBRUARY   MARCH   APRIL   MAY   JUNE   JULY   AUGUST   SEPTEMBER   OCTOBER   NOVEMBER   DECEMBER   TOTALS

TOTAL OTHER DIRECT COSTS	7.500	5.000	0.500	0.500	0.000	0.000	0.500	4.500	4.500	0.500	0.500	0.500	40.700	
TOTAL OTHER DIRECT COSTS	7,500	5,000	2,500	2,500	3,000	6,209	2,500	4,500	4,500	3,500	2,500	2,500	46,709	
Supporting Schedules														
Page 2														
SCHEDULE OF SALARIES & WAGES	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTALS	
Employee 1	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	28,200	
Employee 2	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000	
Employee 3	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	51,000	
Employee 4	0	0	0	0	0	0	3,500	3,500	3,500	3,500	3,500	3,500	21,000	
Employee 5	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 6	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 7	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 8	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 9	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 10	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 11	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 12	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 13	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 14	0	0	0	0	0	0	0	0	0	0	0	0	0	
Employee 15	0	0	0	0	0	0	0	0	0	0	0	0	0	
	-	-	-		-	_	_		-					
TOTAL SALARIES & WAGES	8,100	8,100	8,100	8,100	8,100	8,100	11,600	11,600	11,600	11,600	11,600	11,600	118,200	
INSURANCE														
Business Insurance	-	-	725	-	-	725	-	-	725	-	-	725	2,900	
Health Insurance	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	1,615	19,380	
TOTAL COST OF INSURANCE	1,615	1,615	2,340	1,615	1,615	2,340	1,615	1,615	2,340	1,615	1,615	2,340	22,280	
SCHEDULE OF LOAN PRINCIPAL														
Bank - Line of Credit	-	-	-	-	-	-	-	-	-	-	5,000	5,000	10,000	
Bank Term Loan	-	-	-	-	-	-	-	721	724	727	730	733	3,635	
Credit Card	32	38	44	50	56	62	68	74	80	86	92	98	780	
TOTAL LOAN PRINCIPAL	20	20	44	50	50	00	00	705	804	040	F 000	5 004	44.445	
TOTAL LOAN PRINCIPAL	32	38	44	50	56	62	68	795	804	813	5,822	5,831	14,415	
SCHEDULE OF INTEREST														
									00	20		20	044	
Bank - Line of Credit	-	-	-	-	-	-	-	- 240	22	66	88	66	241	
Bank Term Loan	-	-	-	-	-	-	-	240	237	234	231	228	1,170	
Credit Card	156	150	144	138	132	126	120	114	108	102	96	90	1,476	
TOTAL INTEREST EXPENSE	156	150	144	138	132	126	120	354	367	402	415	384	2,887	
		.30					0				. 10	23.	_,,	1
LOAN BALANCES														
Bank - Line of Credit	-	-	_	-	_	-	_	5,000	15,000	20,000	15,000	10,000	10,000	
Bank Term Loan	-	-	-	-	-	-	50,000	49,279	49,183	49,093	47,617	47,617	47,617	
Credit Card	5,500	5,462	5,418	5,368	5,312	5,250	5,182	5,108	5,028	4,942	4,850	4,752	4,752	
Total Loan Balances	5,500	5,462	5,418	5,368	5,312	5,250	55,182	59,387	69,211	74,035	67.467	62,369	62,369	1
Total Loan Dalances	3,300	5,402	J, <del>+</del> 10	5,500	0,012	3,230	55, 162	00,001	03,211	14,000	01,401	02,309	02,309	+
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Assumptions:										
This particular company is a A/C and mechanic	al contractor									
The company received a \$50,000 Term Loan for	a five year term	at an annual i	nterest rate of	6.0%.						
The bank charged the company a 1.0% commit	ment fee, plus th	e cost for lien	and judgment	reports.						
The company also has credit cards that it uses t	or working capita	al. It has prom	ised the bank	that						
it will no longer use the credit cards because the	e rate is so high	(i.e. 24.99%)								
Security is needed to protect the premises for each of its job sites. So, it contracts with a private										
security firm.										
The company's contract supervisors provide cor	tract manageme	nt services for	other contract	ors from time	to time.					



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	97.22
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